

*EXECUTIVE SUMMARY*

# Yakima Economic Development Strategic Plan

A plan to spur and sustain the growth of Yakima's Economy over the long-term

YAKIMA, WA

2017 - 2020



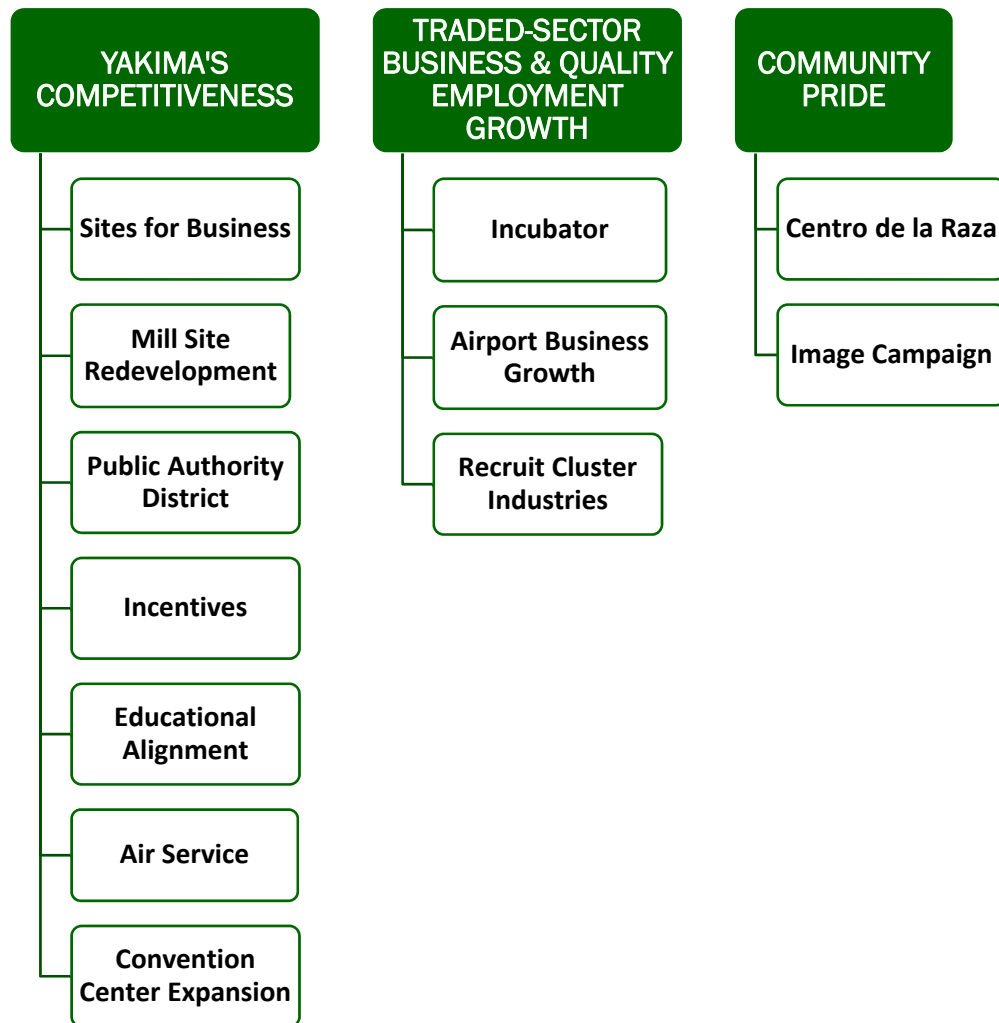
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*We aim to spur and sustain the growth of Yakima’s economy over the long-term by collectively working to grow quality jobs – those jobs that pay well, enabling resident workers to buy homes and afford a quality lifestyle.*

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## Strategic Initiatives to Spur & Grow Yakima’s Economy

The Yakima Economic Development Strategic Plan defines priority economic development initiatives in the City of Yakima through 2020.



## A. Yakima's Competitiveness

In order to successfully grow the economy over the long-term, important factors need to be improved to ready Yakima for business and convention opportunities. At present Yakima is falling behind competitive communities vying for similar economic development opportunities.

### SITES FOR BUSINESS

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#### *Goal:*

A diverse portfolio of sites ready for business location that provide Yakima a competitive advantage because infrastructure is in place, any contamination is addressed and owners are willing to sell/lease.

### MILL SITE REDEVELOPMENT

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#### *Goal*

Support the redevelopment of the former Cascade Lumber Company mill site to accommodate quality jobs and increase Yakima's tax base, as well as present a quality development at Yakima's highly-visible northern "front door."

### PUBLIC AUTHORITY DISTRICT

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#### *Goal*

Explore the potential of a public authority district as a tool to support economic development and enhance Yakima's competitiveness to attract and retain businesses.

### INCENTIVES

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#### *Goal*

Responsibly offer and promote a diverse portfolio of competitive incentives that influence business investment in favor of a Yakima location.

### EDUCATIONAL ALIGNMENT

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#### *Goal*

Educational resources aligned to meet the comprehensive current and future needs of employers in Yakima.

### AIR SERVICE

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#### *Goal*

Sustain and increase commercial airline service at the Yakima Airport (YKM).

### CONVENTION CENTER EXPANSION

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#### *Goal*

Expand the Yakima Convention Center to host targeted groups with world-class amenities.

## **B. Traded-sector Business & Quality Employment Growth**

To shape a sustainable economy, proactive efforts are necessary. Successful communities don't wait for businesses to show up, they organize a strong business case to meet their needs and reach out to them – be it an entrepreneur starting up a new business endeavor or a successful business that could grow successfully in Yakima.

### **INCUBATOR**

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#### *Goal*

Establish a high-quality, technical assistance incubator to boost effective business start-ups in Yakima.

### **AIRPORT BUSINESS GROWTH**

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#### *Goal*

Locate a comprehensive supply chain of traded-sector aviation companies and suppliers to prioritized sites adjacent to the Yakima Airport.

### **RECRUIT CLUSTER INDUSTRIES**

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#### *Goal*

Locate traded-sector businesses that compliment yet diversify Yakima's economic base.

## **C. Community Pride**

Community pride initiatives complement economic development marketing and talent attraction/retention – people wanting to live and work in Yakima.

### **CENTRO DE LA RAZA**

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#### *Goal*

Establish a Latino cultural center (Centro de la Raza) to honor the diverse cultural assets of the Yakima community.

### **IMAGE CAMPAIGN**

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#### *Goal*

Enhance local pride in community and foster positive “buzz” about Yakima.

## Acknowledgements

A wide array of committed and enthusiastic community leaders provided input and worked collaboratively to develop this Economic Development Strategic Plan for Yakima.

### YAKIMA CITY COUNCIL

Dulce Gutiérrez District 1	Avina Gutiérrez District 2	Carmen Méndez District 3 – Assistant Mayor
Bill Lover District 4	Kathy Coffey District 5 – Mayor	Maureen Adkison District 6
Holly Cousens District 7		

### YAKIMA ECONOMIC DEVELOPMENT STRATEGIC PLAN STEERING COMMITTEE

Kathy Coffey, District 5 – Mayor City of Yakima	Avina Gutiérrez, District 2 City of Yakima	Maureen Adkison, District 6 City of Yakima
Holly Cousens, District 7 City of Yakima	Cliff Moore, City Manager City of Yakima	Sean Hawkins, Economic Dev. Manager City of Yakima
Colleda Monick, Economic Dev. Assistant City of Yakima	Cally Price, Assistant to City Manager City of Yakima	Verlynn Best, CEO/President Greater Yakima Chamber of Commerce
Luz Bazan Gutiérrez, Secretary Hispanic Chamber of Commerce of Yakima	Maria Rodriguez, Executive Director Rural Community Development Resources	Jonathan Smith, President/CEO Yakima County Development Association
John Cooper, President & CEO Yakima Valley Tourism		

### PARTICIPANTS IN COMMUNITY ASSET SITE VISIT

Jeff Gaskell, Operations Manager Adventurer LP	Meghann Quinn, President Bale Breaker Brewing Company	Carolyn Belles, Permit Project Coordinator City of Yakima
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Glenn Denman, Building Official Supervising Code Inspector City of Yakima	Jeff Peters, Supervising Planner City of Yakima	Mike Price, Wastewater Manager City of Yakima
Charlie Robin, CEO The Capitol Theater Yakima	Thane Phelan, Vice President & Communications/Marketing Greater Yakima Chamber	Russ Roberts, CCIM Heritage Moultray
Joseph Morrier, President & CEO JEM Development Real Estate Inc.	Bob Gerst, Vice President Human Resources John L. Haas, Inc.	Christina Coté, President Perry Technical Institute
Erin Fishburn, Director of Institutional Effectiveness & Advancement Perry Technical Institute	Mike Wright, Plant Manager Quanex Building Products	Linda Johnson, Certified Business Advisor Small Business Development Center
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Craig Dwight, Director Yakima Valley Technical Skills Center		